## Exhibit A

**Approved Initial Budget** 

## 18-23538-shl Doc 101-1 Filed 10/16/18 Entered 10/16/18 15:28:35 Exhibit A - Approved Budget Pg 2 of 2

## Project Blue

Week Cash Flow Forecast - 13 Week DIP Model

(\$ in Millions)

Processed Actuals   Processed Processed   Processed	Month		FY18 P9			FV10.1	P10				FY18 P11			FY18 P12	Total
Marke Ending   Mark		Forecast		Forecast	Forecast			Forecast	Forecast	Forecast		Forecast	Forecast		
Proof Perform Week   Week 17   Week 38   Week 98   Wee															
Protect Week		Week 37			Week 40	Week 41	Week 42	Week 43	Week 44	Week 45			Week 48	Week 49	
Forecast Week   Week 327   Week 48   Property															
Company   Comp	Post-Petition Week	Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7	Week 8	Week 9	Week 10	Week 11	Week 12	Week 13	
Total Operating Recipits	Forecast Week	Week 37	Week 38	Week 39	Week 40	Week 41	Week 42	Week 43	Week 44	Week 45	Week 46	Week 47	Week 48	Week 49	Total
Control Distursments	I. OPERATING CASH FLOW														
Montchandise Vendors   64.7   77.9   80.0   74.3   61.0   70.0   80.9   44.2   55.0   87.8   80.0   55.6   54.3   893.	Total Operating Receipts	\$160.6	\$165.8	\$199.5	\$181.5	\$184.1	\$248.7	\$316.0	\$204.1	\$226.1	\$220.2	\$241.1	\$285.4	\$192.3	\$2,825.6
Page	Operating Disbursements														
Company	Merchandise Vendors	64.7	77.9	80.0	74.3	61.0	79.0	80.9	45.2	55.0	87.8	80.0	53.6	54.3	893.7
Chair Operating Disbursements   77.9   81.5   65.2   77.2   64.1   73.0   80.7   82.5   71.9   80.3   74.2   72.5   78.8   99.8   75.1   75.	Payroll, Taxes, and Benefits	47.5	30.9	73.8	32.0	61.1	32.6	74.3	40.3	41.9	34.0	46.3	33.2	43.1	590.9
Total Operatting Disbursements   190.1   190.2   219.0   214.2   189.6   184.6   244.9   193.5   177.3   202.2   200.5   189.2   205.6   2,579.6     Total Operatting Cash Flow   (\$29.5)   (\$24.4)   (\$91.5)   (\$32.7)   (\$85.5)   \$54.1   \$57.1   \$\$10.6   \$348.8   \$181.   \$40.7   \$\$12.6   \$\$13.4   \$\$25.4     I. NON-OPERATTING CASH FLOWS	Occupancy <sup>1</sup>	-	-	-	30.6	3.4	-		25.5	8.5		-	-	29.5	97.5
Total Operating Cash Flow   (\$29.5)   (\$24.4)   (\$19.5)   (\$32.7)   (\$5.5)   \$64.1   \$71.1   \$10.6   \$548.8   \$18.1   \$40.7   \$12.2   \$(\$13.4)   \$2.2   \$1.5   \$1															988.8
Non-Operating Receipts   So.0   So.	Total Operating Disbursements	190.1	190.2	219.0	214.2	189.6	184.6	244.9	193.5	177.3	202.2	200.5	159.2	205.6	2,570.9
Non-Operating Bisbursements   Solution   S	Total Operating Cash Flow	(\$29.5)	(\$24.4)	(\$19.5)	(\$32.7)	(\$5.5)	\$64.1	\$71.1	\$10.6	\$48.8	\$18.1	\$40.7	\$126.2	(\$13.4)	\$254.6
Non-Operating Diabursements	II. NON-OPERATING CASH FLOWS														
Capex   1.4   1.7   1.1   1.7   1.2   1.1   1.1   1.1   1.1   1.4   1.0   0.0   1.1   1.1   1.5   1.	Non-Operating Receipts	\$0.0	\$0.0	\$2.3	\$0.0	\$0.0	\$0.0	\$2.8	\$0.0	\$0.0	\$0.0	\$0.0	\$1.8	\$8.9	\$15.8
Interest on 1, & Cascarde   3,7   3,6   3,7   3,8   3,9   3,9   3,9   3,9   3,9   3,9   3,9   3,9   3,8   3,8   3,7   3,8   49,4   49   65.5   10,5	Non-Operating Disbursements														
Total Non-Operating Disbursements 5.1 5.4 4.9 5.5 5.1 5.0 4.9 4.9 5.2 4.9 4.7 4.8 4.9 65.5 Total Business Cash Flow (\$34.6) (\$29.8) (\$22.0) (\$38.2) (\$10.6) \$59.2 \$69.0 \$5.7 \$43.6 \$13.2 \$36.0 \$123.2 (\$9.3) \$205.5 \$1.0 \$1.0 \$1.0 \$1.0 \$1.0 \$1.0 \$1.0 \$1.0	Capex														15.7
Total Business Cash Flow (\$34.6) (\$29.8) (\$22.0) (\$38.2) (\$10.6) \$59.2 \$69.0 \$5.7 \$43.6 \$13.2 \$36.0 \$123.2 \$(59.3) \$205.5 \$10.1 \$1.0 \$10.1 \$1.0 \$10.1 \$1.0 \$10.1 \$1.0 \$1.0															49.4
Total Other Non-Operating Disbursements 53.8 12.5 18.8 11.7 13.7 11.7 11.7 11.3 23.7 1.5 1.5 5.7 6.3 184.0  Net Cash Flow Before Financing (\$88.4) (\$42.3) (\$40.8) (\$49.9) (\$24.3) \$47.5 \$57.2 (\$5.6) \$19.9 \$11.7 \$34.5 \$117.5 (\$15.6) \$21.4  Beginning Cash Balance (\$88.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0	Total Non-Operating Disbursements	5.1	5.4	4.9	5.5	5.1	5.0	4.9	4.9	5.2	4.9	4.7	4.8	4.9	65.1
Net Cash Flow Before Financing   (\$88.4)   (\$42.3)   (\$40.8)   (\$49.9)   (\$24.3)   \$47.5   \$57.2   (\$5.6)   \$19.9   \$11.7   \$34.5   \$117.5   (\$15.6)   \$21.4	Total Business Cash Flow	(\$34.6)	(\$29.8)	(\$22.0)	(\$38.2)	(\$10.6)	\$59.2	\$69.0	\$5.7	\$43.6	\$13.2	\$36.0	\$123.2	(\$9.3)	\$205.3
Beginning Cash Balance   \$86.0   \$0	Total Other Non-Operating Disbursements	53.8	12.5	18.8	11.7	13.7	11.7	11.7	11.3	23.7	1.5	1.5	5.7	6.3	184.0
Beginning Cash Balance   \$86.0   \$0	Net Cash Flow Before Financing	(\$88.4)	(\$42.3)	(\$40.8)	(\$49.9)	(\$24.3)	\$47.5	\$57.2	(\$5.6)	\$19.9	\$11.7	\$34.5	\$117.5	(\$15.6)	\$21.4
Net Cash Flows Before Financing (88.4) (42.3) (40.8) (49.9) (24.3) 47.5 57.2 (5.6) 19.9 11.7 34.5 117.5 (15.6) 21.4 ABL Revolver Draws / (Paydowns) (109.5) 42.3 (71.1) 49.9 0.0 (23.1) (151.3) 0.0 (14.3) (11.7) (34.5) (11.7) (34.5) (117.5) (94.1) (534.5 Sr. DIP Term Loan Proceeds 111.9 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0	III. LIQUIDITY														
Nel Cash Flows Before Financing (88.4) (42.3) (40.8) (49.9) (24.3) 47.5 57.2 (5.6) 19.9 11.7 34.5 117.5 (15.6) 21.4 ABL Revolver Draws / (Paydowns) (109.5) 42.3 (71.1) 49.9 0.0 (23.1) (151.3) 0.0 (14.3) (11.7) (34.5) (11.7) (34.5) (117.5) (94.1) (534.5 Sr. DIP Term Loan Proceeds 111.9 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0	Reginning Cach Ralance	0.382	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0	\$86.0
ABL Revolver Draws / (Paydowns) (109.5) 42.3 (71.1) 49.9 0.0 (23.1) (151.3) 0.0 (14.3) (11.7) (34.5) (117.5) (94.1) (534.5 Sr. DIP Term Loan Proceeds 111.9 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0															
Sr. DIP Term Loan Proceeds         111.9         0.0															
Sr. DIP Revolver Draws / (Paydowns)         0.0         0.0         0.0         0.0         0.0         24.3         (24.3)         0.0         5.6         (5.6)         0.0         0.0         0.0         15.6         15.6           Jr. DIP Term Loan Proceeds         0.0         0.0         111.9         0.0         0.0         0.0         94.1         0.0         0.0         0.0         0.0         94.1         300.0           Ending Cash Balance         \$0.0															111.9
Jr. DIP Term Loan Proceeds         0.0         0.0         111.9         0.0         0.0         94.1         0.0         0.0         0.0         0.0         94.1         0.0         0.0         0.0         0.0         94.1         300.0           Ending Cash Balance         \$0.0         <															15.6
Ending Cash Balance \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.															300.0
Revolver Draws / (Paydowns)         (109.5)         42.3         (71.1)         49.9         0.0         (23.1)         (151.3)         0.0         (14.3)         (11.7)         (34.5)         (117.5)         (94.1)         (534.5)           Ending ABL Principal Balance         \$1,421.5         \$1,463.8         \$1,392.8         \$1,442.7         \$1,419.6         \$1,268.3         \$1,268.3         \$1,254.0         \$1,242.3         \$1,207.8         \$1,090.2         \$996.2         \$996.2           Total Outstanding 1L - Ending³         \$1,533.4         \$1,557.7         \$1,504.7         \$1,554.6         \$1,578.9         \$1,531.5         \$1,380.2         \$1,385.8         \$1,365.9         \$1,354.2         \$1,319.7         \$1,202.1         \$1,123.7           Line Cap⁴         \$1,811.8         \$1,817.1         \$1,817.4         \$1,785.9         \$1,762.0         \$1,686.2         \$1,617.5         \$1,504.5         \$1,453.1         \$1,415.8         \$1,335.5         \$1,208.8															\$0.0
Ending ABL Principal Balance \$1,421.5 \$1,463.8 \$1,392.8 \$1,442.7 \$1,442.7 \$1,419.6 \$1,268.3 \$1,268.3 \$1,268.3 \$1,254.0 \$1,242.3 \$1,207.8 \$1,090.2 \$996.2 \$996.2 \$996.2 \$996.2 \$1,000.0	Beginning ABL Principal Balance <sup>2</sup>	\$1,531.0	\$1,421.5	\$1,463.8	\$1,392.8	\$1,442.7	\$1,442.7	\$1,419.6	\$1,268.3	\$1,268.3	\$1,254.0	\$1,242.3	\$1,207.8	\$1,090.2	\$1,531.0
Total Outstanding 1L - Ending <sup>3</sup> \$1,533.4 \$1,575.7 \$1,504.7 \$1,554.6 \$1,578.9 \$1,531.5 \$1,380.2 \$1,385.8 \$1,365.9 \$1,354.2 \$1,319.7 \$1,202.1 \$1,123.7 Line Cap <sup>4</sup> \$1,811.8 \$1,817.1 \$1,817.4 \$1,785.9 \$1,762.0 \$1,686.2 \$1,617.5 \$1,560.8 \$1,504.5 \$1,453.1 \$1,415.8 \$1,335.5 \$1,208.8															(534.9)
Line Cap <sup>4</sup> \$1,811.8 \$1,817.1 \$1,817.4 \$1,785.9 \$1,762.0 \$1,686.2 \$1,617.5 \$1,560.8 \$1,504.5 \$1,453.1 \$1,415.8 \$1,335.5 \$1,208.8	Ending ABL Principal Balance	\$1,421.5	\$1,463.8	\$1,392.8	\$1,442.7	\$1,442.7	\$1,419.6	\$1,268.3	\$1,268.3	\$1,254.0	\$1,242.3	\$1,207.8	\$1,090.2	\$996.2	\$996.2
	Total Outstanding 1L - Ending <sup>3</sup>	\$1,533.4	\$1,575.7	\$1,504.7	\$1,554.6	\$1,578.9	\$1,531.5	\$1,380.2	\$1,385.8	\$1,365.9	\$1,354.2	\$1,319.7	\$1,202.1	\$1,123.7	
	Line Cap⁴	\$1,811.8	\$1,817.1	\$1,817.4	\$1,785.9	\$1,762.0	\$1,686.2	\$1,617.5	\$1,560.8	\$1,504.5	\$1,453.1	\$1,415.8	\$1,335.5	\$1,208.8	
Net Availability \$278.4 \$241.3 \$312.7 \$231.3 \$183.0 \$154.7 \$237.3 \$175.1 \$138.6 \$99.0 \$96.1 \$133.4 \$85.1	Net Availability	\$278.4	\$241.3	\$312.7	\$231.3	\$183.0	\$154.7	\$237.3	\$175.1	\$138.6	\$99.0	\$96.1	\$133.4	\$85.1	

## Footnotes

- 1 Evaluates rent on rejected leases
- 2. Starting balance consists of \$571mm Term Loan, \$837mm Revolving Credit Facility, and \$124mm LC
- 3. Includes Sr. DIP Term Loan, Sr. DIP Revolver, Term Loan, Revolving Credit Facility, and Normal Course LC
- 4. Adjusted Borrowing Base calculated using Revised Formula